guide. This will provide each teacher involved with computer instruction, a specific definition/explanation of each objective, an assortment of practical applications and a list of sources of additional information.

The work of the K-12 Computer Curriculum Committee insures that an articulated approach to computer instruction will prevail between Hampden, Wilbraham and the high school as involvement with computers expands. The Hampden School Committee commends the K-12 Curriculum Committee for their accomplishments in this area.

#### VOLUNTEERS IN SERVICE TO THE HAMPDEN PUBLIC SCHOOLS

Volunteers in Service to the Hampden Public Schools, an organization dedicated to providing enrichment in the educational program through the use of volunteers, had its beginning in 1984. This Committee has conducted an extensive survey of volunteer programs in schools. It has visited school systems, such as Springfield, that have exemplary programs. Based on thorough research and valuable field experiences, they are developing an organization that will both formalize and expand the use of area talent as volunteers in the schools. The Volunteers in Service to the Hampden Public Schools will have an office in the Thornton Burgess School and are looking forward to being operational early in 1985. The Hampden School Committee is pleased to welcome the Volunteers in Service into the school community and recognizes with sincere appreciation the efforts of the Volunteer Steering Committee for their interest and effort on behalf of the school system.

#### SPECIAL EDUCATION - CHAPTER 766

During the 1983/1984 school year the special needs of one-hundred and twenty-two students were provided for. Of this number, one-hundred and seventeen received educational services and/or educational programming in the in-house learning centers. Five pupils received educational services through out-of-district placements.

#### METCO PROGRAM

During the 1983/1984 school year there were thirty Metco students enrolled in the Hampden Public Schools

A total of \$59,913 was received from the State for this program. Distribution of this account includes \$27,713 to the Town as tuition payments, while \$32,200 was disbursed for transportation.

#### FLUORIDE MOUTH RINSE PROGRAM

The School Committee was pleased that it could offer a fluoride mouth rinse program as a public service to those parents that elect to participate. The materials are given by the State Board of Health at no cost and the program is administered and run totally by parent volunteers.

#### OUTLOOK

As 1984 ended there was much interest both pro and con relative to the Education Reform Bill that was being considered by the Massachusetts Legislature. Eventually,

a major reform package was voted by the House of Representatives. Before it could be acted upon by the Senate, the legislative calendar ran out. Thus the reform package never did materialize. Early in 1985 it is again to be introduced into the Legislature. This time it must be assumed that an educational reform package of some magnitude will be enacted and perhaps become effective during the 1987 fiscal year. The Hampden School Committee has followed this measure closely and will continue to do so. It is very apparent that it will have many ramifications for the system. Among items known to be under consideration are curriculum revision, minimum standards, state wide assessment of pupil progress and minimum salaries for teachers. Inherent in many of the proposals being discussed is the transfer of power over local education from the hands of local committees and vesting them in the State. In essence, local autonomy, or more properly stated, loss of local autonomy, is a major concern. The Committee is supportive of reforms that will enhance the educational process and increase the State's fiscal responsibility toward education. It decries efforts to remove education from local control.

#### IN APPRECIATION

The Hampden School Committee recognizes with sincere appreciation the support, understanding and good will that it was afforded by the community during the year.

It acknowledges with thanks the assistance, direction and understanding of the Board of Selectmen, the Advisory Committee, the several Town departments, and the many volunteers that contributed time and talents to the system.

Respectfully submitted,

HAMPDEN SCHOOL COMMITTEE

Donald Davenport, Chairman Miriam Bryans Elaine O'Donnell Gerald Root Judith Witkop

Superintendent of Schools Dr. Maurice F. Heffernan

## HAMPDEN PUBLIC SCHOOLS Hampden, Massachusetts

YEAR	K	<u>1</u>	2	<u>3</u>	4	<u>5</u>	<u>6</u>	<u>7</u>	8	TOTAL
1981	43	63	49	65	68	102	102	99	90	681
1982	47	47	61	49	61	69	99	101	99	. 633
1983	58	58	54	62	50	61	75	96	102	616
1984	59	62	59	58	63	53	61	74	89	578

## PROJECTION OF FUTURE SCHOOL ENROLLMENTS BASED ON STATIC OCTOBER 1, 1984 ENROLLMENT FIGURES AND PRE-SCHOOL CENSUS FIGURES

1985	60	59	62	59	58	63	53	61	74	549
1986	60	60	59	62	59	58	63	53	61	535
1987	60	60	60	59	62	59	58	63	53	534

## PROJECTION OF HAMPDEN STUDENTS ATTENDING MINNECHAUG HIGH SCHOOL BASED ON OCTOBER 1, 1984 ENROLLMENT

YEAR	9	10	11	12	TOTAL
1984	84	81	75	86	326
1985	89	84	81	75	329
1986	74	89	84	81	328

### THORNTON W. BURGESS INTERMEDIATE SCHOOL HAMPDEN, MASSACHUSETTS

#### STAFF ROSTER

1984

BENEDETTO J. PALLOTTA - PRINCIPAL JOHN L. FARRELL - ASSISTANT PRINCIPAL

ANITA D'AMOURS - BUILDING SECRETARY CAROL DAVIS - CLERICAL AIDE

#### PROFESSIONAL STAFF

PATRICIA DOWNES - GRADE 6 - MATH & SCIENCE RAYMOND DRURY - GRADES 5, 6, 7 - MUSIC & GRADE 7 HEALTH ROGER FARRELL - GRADES 7, 8 SOCIAL JOHANNA FREGEAU - GRADE 6 LANGUAGE ARTS, SOCIAL & TALENTED & GIFTED CAROL GAUTHIER - GRADES 5, 6, 8 ART JUDY GELINAS - GRADE 7 - SOCIAL, ENGLISH & READING NANCY GERRARD - GRADES - 7, 8 - ENGLISH & SPANISH JEAN GODEK - GRADES 7, 8 - READING DONNA GOOD - GRADE 8 - ENGLISH MORRISON GRAY - GRADES 7, 8 - SCIENCE & COMPUTER SANDI JARVIS - GRADES 5, 6, 7, 8 - PHYSICAL EDUCATION & GRADE 8 - HEALTH JUHAN LAURITS - GRADES 5, 6, 7, 8 - PHYSICAL EDUCATION & GRADE 8 - HEALTH SAM LUCCI - GRADES 7, 8 - MATH JOANN MINER - GRADES 6, 7, 8 HOME ECONOMICS - GRADE 6 - SCIENCE CRAIG NAKASHIAN - GRADES 7, 8 MATH CECELIA NICHOLAS - GRADE 5 KENNETH PETERSON - GRADES 7, 8 - SCIENCE NORMAND PROULX - GRADES 6,7, 8 - INDUSTRIAL ARTS, SPANISH CAROL SIANO - GRADE 5 JEAN SMITH - GRADE 6 - LANGUAGE ARTS & SOCIAL

#### SPECIAL SERVICES

KATHRYN GROFFMAN - LEARNING CENTER HONORA McDONOUGH - SPEECH THERAPIST DOROTHY FRITTS - LEARNING CENTER AIDE ANDREA NOONAN - CHAPTER I AIDE

#### LIBRARY

CHARLOTTE MILLER - LIBRARIAN

#### GUIDANCE - PUPIL SERVICES

BARBARA WALSH - GUIDANCE COUNSELOR
HELEN McGETTRICK - ADMINISTRATOR OF SPECIAL ED.
MAE SIMONSON - SCHOOL ADJUSTMENT COUNSELOR
SUE GREEN - EXECUTIVE SECRETARY

#### HEALTH

JANE McCARTHY - NURSE

#### CAFETERIA STAFF

ANN NIQUETTE - CAFETERIA DIRECTOR ELEANOR HUDON MARILYN JORDAN CATHERINE MARINI LINDA MARINI

#### CUSTODIAL STAFF

BILL NEVINS - MAINTENANCE SUPERVISOR MARK WILLCUTT - LEAD CUSTODIAN TIM THALASSINOS

#### GREEN MEADOWS SCHOOL STAFF 1984-85

Benedetto J. Pallotta - Principal John L. Farrell, Assistant Principal

#### KINDERGARTEN TEACHERS

Room B - Mrs. Judith Moriarty
Room C - Mrs. Elizabeth Phillips

#### FIRST YEAR TEACHERS

Room E - Mrs. Helen Geary K - Mrs. Kathryn Leary

L - Mrs. Doris Vierthaler

#### SECOND YEAR TEACHERS

Room F - Mrs. Irene Kielbasa

G - Mrs. Cynthia O'Sullivan

H - Mrs. Phyllis Walsh

#### SPECIAL AREAS

Mr. Warren Amerman - Music

Mrs. Carol Gauthier - Art

Miss Sandra Jarvis - Physical Education

Mr. Juhan Laurits - Physical Education

Mrs. Jane McCarthy - School Nurse

Mrs. Charlotte Miller - School Librarian

#### TRANSITIONAL CLASS

Room J ~ Mrs. Norma Buchholz

#### THIRD YEAR TEACHERS

Room I - Mrs. Joyce Hess

P - Mrs. Virginia Mahaney

Q - Mrs. Helen Colling

#### FOURTH YEAR TEACHERS

Room N - Miss Janina Luczek

0 - Mrs. Mary Beth Bittner

R - Mrs. Phyllis Hultstrom

#### PUPIL SERVICES STAFF

Mrs. Jean Godek - Learning Center Teacher

Mrs. Helen McGettrick - Administrator of Special Education

Miss Mae Simonson - School Adjustment Counselor

Mrs. Johanna Fregeau - Program for Gifted and

Talented

#### SCHOOL SECRETARY

Mrs. Ann Kane

#### TEACHERS' AIDES

Mrs. Virginia McKeon Mrs. Barbara Moore

#### CAFETERIA AIDES

Mrs. Olive Freeman Ms. Patricia Martin

#### KITCHEN STAFF

Mrs. Carol Schneider Mrs. Patricia Dutton

#### **JANITORS**

Mr. Louis Ryder

Mr. Ralph Webber

Mr. David Kern

# HAMPDEN PUBLIC SCHOOLS Hampden, Massachusetts

Financial Statement for the Year Ending June 30, 1984

AEGULAN EDUCALION	1983/84	1983/84	Closing	1984/85
	Appro.	Expend.	Balance	Appro.
	2,700.00	2,455.13	244.87	3,200.00
Superintendent's Salary	36,980.00	36,980.00	00.	39,199.00
Secretary's Salary	14,040.00	14,175.00	(135,00)	15,026.00
Contracted Services	1,600.00	422.18	1,177.82	1,600.00
	750.00	65.096	(210.59)	750.00
Expenses	00.	00.	00.	00.
Teacher Aide Salaries	13,005.00	13,582.02	(577.02)	13.941.00
- Other Expenses	1,600.00	2,519.48	(919,48)	1.600.00
Salaries	61,459.00	61,459.00	00.	65,146.00
Salaries	24,227.00	23,989.36	237.64	25,801,00
Supplies	1,000.00	1,085.45	(85.45)	1,000.00
Instructional Salaries	715,227.00	722,128.47	(6,901,47)	766,489.00
Instructional Supplies	13,370.00	23,429.59	(10,059.59)	13,100.00
	8,682.00	7,864.26	817.74	10,250.00
Librarian's Salary	19,005.00	19,005.00	00.	20,811.00
Library Ref. Mats. & Supps.	3,000.00	2,160.51	839,49	2,250.00
	1,000.00		690.62	750.00
Guldance Salary	23,309.00	23,309.00	00.	24,708.00
School Psychologist	00.	00.	00.	00.
3000 OTHER SCHOOL SERVICES				
School Addust.Couns.Sal.	5,828.00	5,827.34	99.	6,177.00
Attendance Officer Sal.	100.00	100.00	00.	100.00
Attendance - Travel	200.00	72.16	127.84	200.00
Health Salaries	12,581.00	12,341.04	239.96	13,336.00
Supplies	200.00	245.02	(45.02)	200.00
- Other	400.00	336.60	63.40	400.00
Transportation - Voc. Ed.	00.	00.		00.
Transportation - K-8	80,000.00	77,640.27	2,359.73	86,000.00
Sals.	00.000,9	4,805.93	1,194.07	4,500.00
Referees	750.00	921.00	(171.00)	675.00
Transportation	500,00	1,276.35	(776.35)	675.00
Supplies	100.00	147.77	(47.74)	00'
4000 OPERATION & MAINTENANCE				
Custodial Salaries	68,405.00	70,745.03	(2,340.03)	71,753.00
Supplies	5,000,00	5,817.30	(817.30)	4,950.00
Heating (Fuel Only)	50,000.00	43,430.75	6,569.25	45,000.00
	37,000.00	37,867.01	(867.01)	36,100.00
Wainterance of Grounds	00 uui) • T		27.175	1,, 100

4223 4224 4225 4235 4235 4248	Maintenance Salaries Maint. of BldgContr.Repairs Maintenance Supplies Maint.of EquipContr.Repairs Equipment Supplies Replacement of Equipment	Appro. 10,652.00 13,875.00 1,500.00 3,000.00 525.00	1983/84 Expend. 10,937.80 14,706.00 2,870.50 6,261.27 1,772.97 2,959.20	los <u>Balance</u> (285.80) (831.00) (1,370.50) (3,261.27) (1,247.97) (2,959.20)	Appro. 12,188.00 14,250.00 2,000.00 3,000.00 750.00
6000 COMM 6203 6205	6000 COMMUNITY SERVICES 6203 Community Programs - Sals, 6205 Community Programs - Supplies	00.0	00.	00.	00.
7000 ACQI 7308	7000 ACQUISITION OF FIXED ASSETS 7308 Acquisition Classroom Equipment	00.	4,442.90	(4,442.90)	00.
9000 PRO( 9139 9169 TOTAL RE(	9000 PROGRAMS WITH OTHER DISTRICTS - 9139 Voc. Senior High 9169 Adult Evening Programs TOTAL REGULAR EDUCATION	.00.	.00 .00 1,262,030.88	.00 .00 (23,460.88)	$\begin{array}{c} 2,600.00\\ \underline{.00}\\ 1,\overline{311,475.00} \end{array}$
SPECIAL E 2000 INST 2102 2102 2106 2301 2305 2802 2802 2804 2805 2806 2806 2806 2806 2806 2806 2806 2806	SPECIAL EDUCATION  2000 INSTRUCTION  2102 Teacher Aides Sals 2106 SupvnOther Exp. 2301 Instructional Salaries 2305 Instructional Supplies 2801 Admin./Psych./CET Salaries 2802 Secretarial Salaries 2804 Evaluative Services 2805 Supplies 2806 Travel 2808 Equipment	7,175.00 200.00 85,634.00 450.00 41,318.00 13,802.00 3,650.00 500.00	7,794.87 246.84 79,351.70 452.19 41,317.66 13,936.00 3,596.75 533.53	(619.87) (46.84) 6,282.30 (2.19) .34 (134.00) 53.25 (33.53) 140.08	7,568.00 200.00 87,692.00 400.00 43,797.00 14,772.00 2,940.00 400.00 500.00
3000 OTHER 3364 Ir	OTHER SCHOOL SERVICES 3364 Transportation	27,000.00	20,841.97	6,158.03	20,000.00
9000 PROM 9129 TOTAL SPE	9000 PROGRAMS WITH OTHER DISTRICTS 9129 Tuition TOTAL SPECIAL EDUCATION	42,000.00	30,165.98 198,597.41	11,834.02	35,400.00
TOTAL REC TOTAL SPI GRAND TOT	UCATION		1,262,030.88 198,597.41 1,460,628.29	(23,460.88) 23,631.59 170.71	1,311,475.00 213,669.00 1,525,144.00
Negotiating Fees Unemployment Com Energy Conservat	Negotiating Fees Unemployment Compensation Energy Conservation	3,000.00 4,000.00 2,500.00	328.25 2,272.34 2,353.63	2,671.75 1,727.66 146.37	3,000.00 3,000.00 2,500.00

#### 1984/85 SCHOOL CALENDAR

					-				_							
<u>s</u>	<u>M</u>	T	W	<u>T</u>	F	<u>s</u>			<u>s</u>	$\underline{\mathtt{M}}$	<u>T</u>	$\underline{\mathtt{w}}$	<u>T</u>	F	<u>s</u>	
	SE	PTEM	BER	18 D	ays					F	EBRU	ARY I	L5 Da	ays		
7 9 16 23 30	3 10 17 24	4 11 18 25	5 12 19 26	6 13 20 27	7 14 21 28	7 8 73 72 79			3/ 3/0/ 27/ 24	4 11 <b>18</b> 25	5 12 <b>79</b> 26	6 13 <b>29</b> 27	7 14 <b>21</b> 28	1 8 15 <b>22</b>	7 9 16 23	,
	0	стов	ER 2	l Da	уs					]	MARCI	H 21	Day	<u>s</u>		
7 14 21 28	1 8 15 22 29	2 9 16 23 30	3 10 17 24 31	4 11 18 25	5 12 <b>19</b> 26	\$ 13 20 27			3 19 17 24 31	4 11 18 25	5 12 19 26	6 13 20 27	7 14 21 28	1 8 15 22 29	7 9 16 23 39	
	NO	VEMB	ER 1	9 Da	ys						APRI	L 16	Day	<u>s</u>		
4 11 18 26	5 12 19 26	6 13 20 27	7 14 21 28	1 8 15 <b>22</b> 29	2 9 16 23 30	3 10 11 24			7 14 27 28	1 8 15 22 29	2 9 <b>16</b> 23 30	3 10 17 24	4 11 <b>18</b> 25	12 19 26	6 73 20 27	
	DE	CEMB	ER 1	.5 Da	<u>ys</u>						MAY	22	Days			
16 28 28	3 10 17 24 34	4 11 18 \$\$	5 12 19 <b>2</b> 6	6 13 20 <b>2</b> /7	7 14 21 <b>28</b>	1 8 15 22 29			3 12 19 26	6 13 20 <b>2</b> 7	7 14 21 28	1 8 15 22 29	2 9 16 23 30	3 10 17 24 31	4 17 18 23	
	3	ANUA	ARY 2	21 Da	iys						JUN	E 17	Day	s		
Б ДЗ 29 27	7 14 21 28	8 15 22 29	2 9 16 23 30	3 10 17 24 31	4 11 18 25	5 12 19 79			7 9 18 23 30	3 10 17 24	4 11 18 25	5 12 19 <b>26</b>	6 13 20 <b>2</b> 7	7 14 21 <b>28</b>	7 8 73 22 29	
Sep Oct Oct Nov Nov	. 19	5 3 9 2 5 &	0 C T V 16 H	penin olumi each eter alf- alf-	ng Da bus I er's ans' Day:	ay of Day Conv Day Pared	entation School Tention OutTeach.Conf. Regiving Nov. 26	Jan Feb Apr Apr May	. : . 1	5 8 <b>~</b> 22 5 5 <b>~19</b> 7	day Mar Wir God Spr Mer	y-ret rtin nter od Fr ring moria	urn Luth Vaca iday Vaca al Da	Jan. ner H ation Ation ay	King n	

Total Scheduled School Days - 185 (Schools will close after the 180th day)

NOTE: Adjustments, if necessary, will be made during the April vacation.

In 1984, the debate regarding educational excellence shifted from the national to the state level. In Massachusetts, an educational reform bill was heatedly debated in the House of Representatives and eventually was passed on to the Senate. The legislative session ended before Senate debate began and "legislative educational reform" was dead for 1984. As of this writing, Governor Dukakis has submitted his own educational reform package to the general court. As debate progresses, all citizens of the regional district are encouraged to remain aware of what changes will be introduced at Minnechaug Regional High School by the various initiatives included in the legislative proposals.

In June of 1984, Mr. Francis P. Reddington retired as Superintendent of Schools after eighteen years of dedicated service to the students of Hampden and Wilbraham. Mr. J. Brian Halloran assumed the position of Superintendent of Schools upon Mr. Reddington's retirement. Mr. Halloran has extensive experience in the field of education and previously served as Superintendent of Schools in Westfield, Massachusetts. The regional committee wishes Frank a long and healthy retirement along with best wishes to Brian for success in his new position.

Minnechaug graduates continue to enjoy success in gaining entrance to our nation's most competitive colleges and universities. Seventy-seven percent of the graduating class of 1984 have entered some form of post-secondary education; forty-nine percent of the class to four-year public or private colleges; fourteen percent to two-year public and private colleges; and another fourteen percent to other post-secondary educational programs, such as business, technical, or secretarial schools.

In the area of standardized testing, Minnechaug students score above both the national and state averages on the S.A.T.'s. With sixty-seven percent of the senior class taking the S.A.T.'s, the average verbal score was 437 and 499 in mathematics.

Vocational and occupational needs of Minnechaug students continue to be met by membership in the Lower Pioneer Valley Educational Collaborative (LPVEC). Of special note this past year is the purchase of the Medeiros William's building on Main Street, in Wilbraham, by the LPVEC Corporation for the new autobody repair program. In the fall of 1985, it is hoped that an automotive repair program will be inaugurated by the Collaborative. This school year, thirty-three Minnechaug students are participating in the various programs offered by the Collaborative.

The regional school committee has recently begun to address the problem of declining enrollment at Minnechaug. During the latter part of the 1980's, a significant decline in enrollment will be seen, with enrollment dropping well below one thousand students in the early 1990's. A declining enrollment committee has been initiated and will be asking for input from all segments of the regional district. As this most important process begins, the committee hopes that all citizens will endeavor to take an active part in the decision process.

To increase communication between parents and the Superintendent of Schools, the School Committee has authorized the formation of the Superintendent's Parent Advisory Committee (PAC). The PAC will be comprised of interested parents and will discuss any item relating to the operation of the schools, with the exception of personnel. The PAC will meet at least monthly and its meetings are open to any interested citizen in the district. Individuals interested in attending a PAC meeting should contact the office of the Superintendent of Schools for the date, time, and place of meetings.

Due to Proposition 2 1/2, proper funding levels have not been maintained in the area of extra and cocurricular programs. Athletes and club members at Minnechaug continue to pay high participation fees. The committee is currently investigating the possibility of establishing a non-profit corporation to assist the financing of the extra and cocurricular programs. This non-profit corporation would, through donations and fund raising projects, enhance the funding of this important part of the school's program.

Also of concern to the committee is the continued delay in necessary maintenance projects due to lack of funding. The roof on the older sections of the building has shown considerable deterioration and some segments of the roof are in desperate need of replacement. Parking surfaces are deteriorating rapidly and, if repair is not accomplished within a reasonable time, the paved areas may need completely new surfaces.

The building and grounds of the regional school district continue to be used extensively for community recreation and education; for the first time this year, the Wilbraham Town Fair was held on the grounds. Also new this year, Springfield Technical Community College has used regional facilities to offer area citizens opportunities for educational advancement.

Asbestos has not been a problem in the Hampden-Wilbraham Regional School District, however, all friable asbestos in the high school has been encapsulated. The Massachusetts Division of Occupational Hygiene has certified our full compliance with the Environmental Protection Agency's (EPA) asbestos standards. Efforts are currently underway to bring the high school into compliance with the "Right to Know Law." The regional school committee will move as quickly as possible to inform staff of potentially hazardous substances in the work place and anticipates full compliance by June of 1985.

#### HAMPDEN-WILBRAHAM REGIONAL SCHOOL DISTRICT

#### Enrollment as of October 1, 1984

Grade	Hampden	Wilbraham	Total
9	84	211	296
10	82	210	292
11	75	225	<b>3</b> 00
12	87	257	344
766	<u>6</u>	14	20
TOTAL	334	917	1252

Members of the regional school committee wish to thank the staff, town officials, and citizens who gave of their time, effort, and expertise to work for the improvement of the regional school district.

Respectfully submitted,

Yorke P. Phillips, Chairman Alan K. Neelans, Vice-Chairman Martha W. Cain Virginia K. Freed John C. Howard William F. Keith Gerald F. Root

#### HAMPDEN-WILBRAHAM REGIONAL SCHOOL DISTRICT Wilbraham, Massachusetts

#### FINANCIAL STATEMENT FY 84

June 30, 1984

|--|

General Cash Bank of New England -	77,341.75	
Cash Manager Account	2,531.80	
Mass. Municipal Depository Trust	365,253.04	
Perty Cash Advance	350.00	
IOTAL ASSETS	·	\$445,476.59
LIABILITIES AND RESERVES		
Encumbered FY84 Funds	164,799.74	
Excess and Defficiency	187,761.71	
Petty CAsh Reserve	350.00	
Employee Deductions	21,032.54	
Federal Grants		
PL 94-142 FY84	4,989.69	
Grant for Deaf	1,006.33	
Block Grant - Library	179.61	
Grant for Reading	3.03	
Revolving Funds		
Food Service	19,688.93	
Athletic Account	6,602.27	
Community Recreation	6,797.76	
Driver Education Behind the Wheel	2,876.95	
Driver Education - Classroom	147.35	
Rental of Facilities	2,201.21	
Replacement Account	13,160.30	
Platts Oilgram	384.00	
Adult Education	4,356.97	
Summer School	6,093.72	
Computers at Minnechaug	3,165.44	
Special Education Transportation	(120.96)	

### TOTAL LIABILITIES AND RESERVES

\$445,476.59

#### CAPITAL EXPENDITURES

July 1, 1983 through June 30, 1984

Expended	for	Debt Reduction 1971 Addition Bond	\$250,000.00
Expended	for	Interest 1971 Addition (5%/\$5,000,000)	105,250.00
-			\$355,250.00

#### REPORT VETERANS' SERVICES DEPT.

Board of Selectmen Hampden, MA 01036

In 1984 there were two families aided by the Veterans' Services Department involving three people.

Total amount expended during the first six months of the year was \$1,222.81 of which 50% is reimbursed by the State, the Town's share being \$611.41. The total amount expended the last six months of the year was \$562.84. Beginning 1 July 1984 under the provisions of Chapter 115 reimbursement is 75% by the State, the Town's share being \$422.13.

Under the provisions of Chapter 115 of the General Laws as amended veterans and their dependents were granted financial assistance.

Respectfully submitted,

Bert B. Nietupski Director of Veterans' Services

#### SALARY SURVEY COMMITTEE

At the Special Town Meeting of July 11, 1983, the Town authorized the Moderator to appoint a Salary Survey Committee. Said Committee was to review and recommend salary ranges for most of the Appointed and Elected Officials of Hampden.

This Committee's prime concern was to be as equitable as possible, considering Hampden's ability to pay. Another concern was to consider only our Town's needs in the elected and appointed positions. Most of the people filling these positions are over qualified, and, give our town much more than just our "money's worth" through a sense of civic duty.

We found the most equitable method of completing our task through the utilization of the Automated Labor Relations Information Service (ALRIS). published by the Massachusetts Municipal Association. Computerized data sheets were obtained covering all 351 cities and towns in Massachusetts. The "ability to pay" report was obtained to select the criteria to be used in comparing Hampden to other towns. The three most valid criteria - and our reason for choosing them - were:

#### POPULATION .

An indicator of the quantity of service demand. Excludes summer residents.

#### PER CAPITA INCOME -

An indicator of quality and depth of service demand and future ability and willingness to pay. Also equalizes youth, employed, unemployed and retired segments of the population.

#### EQUALIZED VALUATION PER CAPITA -

An indicator of the tax base available per resident demanding service. Assuming a relatively equal distribution of population, an indicator of current ability to pay.

All towns received a composite rating based on the difference between Hampden and the "comparison town" in each of the three criteria. A list of sixty (60) towns most like Hampden was generated. Information was compiled using the salary data reported for each position surveyed from each of the sixty towns reporting.

A computer was used to graphically represent the range of salaries paid, both full time and part time for each position. Averages were calculated and used to set the mid scale recommended salaries. Ranges were set arbitrarily using 25% of the mean (mid scale) salary on each side of the mean.

All the data available was from FY 1982/1983; therefore, as a final step, all recommended salaries were adjusted upwards using the cost of living index to reflect FY 1985/1986 figures.

#### Salary Survey Committee P2

To better understand the positions being surveyed, the Salary Survey Committee decided to solicit input from designated elected and appointed officials. Letters were sent to each employee during the Spring of 1984, suggesting that anyone could call to meet personally with the committee, or, submit comments in writing. Interviews were conducted with individuals representing fifteen positions and one letter of explanation was received regarding another position.

Committee members were impressed with Hampden's very talented elected and appointed officials. They have frequently volunteered many hours and are willing to strive to improve their knowledge and themselves.

The Salary Survey Committee would like to thank all those who contributed their time and effort in helping this Committee to complete its charge. Many of our town's employees not only gave us their time; but, they also took the time to compile typewritten job descriptions in detail.

Special thanks are extended to the Moderator, Dalton Philpott, the Board of Selectmen, the Advisory Committee, the Town Accountant, Clifford Bombard, and our Chief of Police, George Stone. These individuals were readily available to answer numerous questions and guide the Committee through the sometimes complicated avenues of Town government.

Respectfully Submitted,

Salary Survey Committee:

Mr. Robert Patterson - Chairman Mrs. Mary Kupec Mr. Donald McClure Mr. John Sands Mrs. Dorothy Hill - Sec'y

Advisory Board Representative:

Mrs. Lucille McGuill Mulcahy

Date: February 4, 1985

### HAMPDEN - SALARY SURVEY COMMITTEE - FEB. 4, 1985 P3

Report Summary

POSITION	Type		cal Year			
FOSTITON	of PAY	Bottom	mmended Mid	Range Top	HAMPDEN FY 84/85	COMMENTS
					11 04/0)	CONFIDITIO
ASSESSOR	A	1286	1714	2143	1065	Each (3)
MODERATOR	A	72	96	120	40	
REGISTRAR	A	*	*	*	137	Each (3)
SELECTMAN	A	943	1257	1572	635	Each (3)
COLLECTOR OF TAXES TOWN CLERK	A	3861	51148	6436	7592	
TREASURER	A	3866	5155	6443	7592	
ACCOUNTANT	A A	4094 4616	5458	6823	7592	
ACCOONTANT	A	цото	6154	7693	4424	
CLERK to ACCOUNTANT	H	3.35	4.28	5.35	3.42	Each (2)
CLERK to ADVISORY COM.	A	3.35	4.28	5.35	1023	20011 (-)
CLERK to ASSESSORS	H	4.22	5.62	7.03	4.25	
OFFICE CLERK	Н	3.35	4.28	5.35	3.61	Shared/3
BUILDING COMMISSIONER	F		3606		%	Of Fees
ELECTRICAL INSPECTOR	F		1280		%	Of Fees
PLUMBING INSPECTOR	F		959		%	Of Fees
TOWN COUNSEL	A	3820	5093	6366		Volume De-
OWN PROSECUTOR	A	*	*	*	3047	pendant Retainer Fe
LERK TO PLANNING BOARD	Н	3,35	4.28	5.35	3.75	
SEC'Y TO SELECTMAN	A	4.22	5.62	7.03	5.95	\$12,367 Yrl
LERK TO SELECTMEN	Н	4.22	5.62	7.03	5.00	012,007,111
					<b>7.</b> 00	
DIRECTOR, COUNCIL ON AGING	11	2870	۲140	(1 50	(500	<b>*</b> 707 ( ) <b>*</b> 77
DATEM	H	3870	5160	6450	6500	\$125/wk-\$5/ Hr.
IBRARIAN	Н	3.35	4.40	5.50	4.40	Av/2 Posi.
EAD LIBRARIAN	Н	5.06	6.75	8.44	5.25	, - 1 - 1 - 1
LERK/PARK COMMISION	Н	3.35	4.28	5.35	3.60	
OWN HOUSE CUSTOIRN	A	*	*	*	6389	
SUPT. OF STREETS	A	15884		26473	20043	
OG OFFICER	H	1457	1942	2428	1739	
'IRE CHIEF/ FOREST					~~~	
FIRE WARDEN	A	* 2266	* 27 €1.	*⊬ 301.3	585	
EALTH OFFICER POLICE DEPT:	A	2366	3154	3943	1370	
SECRETARY/CLERK	W	*	*	*	180	(Part-time)
	₽Ψ	^	^	^	243	(Avg. 3 Po)

<sup>\* -</sup> No Mass. Municipal Report Figures Available

Key: A - Annual

H - Hourly

W - Weekly

F - Fees (Receives percentage of Fees collected)

#### SALARY SURVEY COMMITTEE PL RECOMMENDATIONS

- A Standing Committee to update compensation in a timely manner on a continuing basis.
- 2. Standard method of payroll disbursement in each category, i.e., hourly, weekly, annually.
- 3. The job of Clerk to Board of Assessors be examined for opportunities to reduce work load and increase productivity through better computerization.
- 4. That the bottom range of pay be used as the Entry Level, and the top range be reached after ten (10) years.

Respectfully submitted,
The Salary Survey Committee
February 4, 1985

#### REPORT OF THE COLLECTOR OF TAXES

OUTSTANDING PAST TAXES DUE AT JUNE 30,	1984	
Real Estate		
1980		\$ 44.00
1981		3 <b>,6</b> 81.03
1982		12,763.65
1983		39,870.88
Personal Property		•
1980		311.43
1981		1,216.91
1982		1,310.48
1983		4,972.31
Motor Vehicle Excise		
1979		151.81
1980		1,765.18
1981		1,280.19
1982		5,130.91
1983		6,408.76
REPORT OF 1984 TAX COMMITMENTS		
Real Estate Commitment	\$	2,025,447.95
Abatements, refunds	\$ 32,502.67	0/2 25
Collected and paid Town Treasurer	1,885,357.58	1,917,860.25
Outstanding at June 30, 1984		107,587.70
Personal Property Commitment		87,700.68
Abatements, refunds	103.35	
Collected and paid Town Treasurer	81,599.54	<u>81,702.99</u>
Outstanding at June 30, 1984		5,997.79
Motor Vehicle Excise Commitment		101,117.94
Abatements, refunds	3,805.60	
Collected and paid Town Treasurer	<u>78,087.5</u> 1	81,893.11
Outstanding at June 30, 1984		19,224.83
Farm Animal Excise Commitment		524.00
Collected and paid Town Treasurer		524.00
Forest Products Tax Commitment		297.00
Outstanding at June 30, 1984		297.00
•		
Items collected and paid Town Treasurer	but not Committed:	
Fees on delinquent taxes		\$ 2,950.00
Interest on delinquent taxes		16,862.55

Respectfully submitted,

Janet M. Redin

#### TREASURER'S REPORT FISCAL 1984

July 1, 1983 - June 30, 1984

Cash	balance	as	of	7/	1/83
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\$ 500,273.00

#### RECEIPTS:

	\$ 1,350,000.00
Interest on available funds	28,149.64
Return of Cert. of deposit	9,819.95
Revenue Shairng Funds	54,232.00
Revenue Sharing Interest	9,577.12
Remaining Receipts	4.043,915.08
TOTAL RECEIPTS	

5,495,693.79

#### **DISBURSEMENTS:**

Repayment on loans	1,409,651.34
Interest paid on loans	28,771.63
Principal paid on debt	85,000.00
Interest paid on debt	12,495.00
Revenue Sharing warrant	100,254.93
Remaining disbursements	4,090,979.43
TOTAL DISBURSEMENTS	
BALANCE AS OF 6/30/84	

5,602,766.47 393,200.32

Regional Communication System (WMLEC) Balance as of 6/30/84

5.675.75

#### INVESTMENT AND TRUST FUNDS FISCAL 1984

	Balance 7/1/83	Amount Deposit	Amount With.	Interest Gained	Balance 6/30/84
Library Book Newell	\$ 825.15	74.32		42.74	942.21
Day Library	838.27		187.00		806.74
Holt Library	1,246.01			48.33	1,294.34
Kindergarten Library	7,184.74			657.10	7,841.84
Charles Ballard Libra				11.89	511.89
George Ballard Library				11.89	511.89
Cemetery Perp. Care	24,208.76		5500.00	1.915.74	20,624.50
Bumstead	5,773.38	•	1000.00	446.37	5,219.75
Conservation	6,302.00	1000.00		588.6 <b>7</b>	<b>7,</b> 890.67
Council on Aging	2,356.77	929.00		153.54	3,439.31
		525.00	50.00	58.70	1.047.58
Town Common	1,038.88			33.70	
Stabilization	63,996.10		63,996.10		

Respectfully submitted,

Judith Mikkola Town Treasurer

#### TOWN OF HAMPDEN

# COMBINED STATEMENT OF REVENUE, EXPENDITURES AND CHANGE IN FUND BALANCE BUDGET VS. ACTUAL GENERAL FUND - 1984

	ESTIMATED	ACTUAL	+ (-)
REVENUES:			
Real and Personal Property Taxes	2,025,188.15	2,113,558.29	
State Receipts	1,005,043.00	971,482.02	
Motor Vehicle Excise	103,053.00	125,034.91	
Licenses	11,153.00	11,609.75	
Fines General Government	7,380.00 5,123.00	21,220.90	
Interest	28,874.00	5,181.65 40,406.28	
Protection/Persons	212.00	1,144.00	
School and Library	716,00	680,22	
Cemeteries	5.00	177.00	
Recreation	1,488.00	2,695.00	
Other Excises	22 (22 22	524.00	
All Other	29,600.00	27,599.49	100 /70 0/
Total Revenue	3,217,835.15	3,321,313.51	103,478.36
EXPENDITURES:			
General Government	282,809.00	287,885,34	
General Town Services	129,103.00	130,213.81	
Highways	146,678.00	147,600.89	
Protection	251,976.00	258,976.53	
Schools	2,214,957.00	2,184,938.31	
Debt Service	163,588.68	163,588.68	
Special Articles	57,812.00	36,024.02	07 (0( 10
Total Expenditures	3,246,923.68	3,209,227.58	37,696.10
Excess Revenue Over (Under) Expenditures:	(29,088.53)	112,085.93	141,174.46
OTHER FINANCING SOURCES:			
Revenue Sharing	100,255.00	100,254.93	(.07)
State Aid to Libraries	2,372.00	2,372.00	
OTHER FINANCING USES:			
State Assessment	132,827.30	131,352.89	1,474.41
Process Other Plansains Courses	(30,200.30)	(29 725 06)	1,474.34
Excess Other Financing Sources	(30,200.30)	(28,725.96)	1,474,54
Revenues and OFS Over (Under)	(50,000,00)	00 050 07	1/2 6/0 90
Expenditures and OFU	(59,288.83)	83,359.97	142,648.80
Prior Year Expenditures		(1,753.12)	(1,753.12)
Total Revenues and OFS Over (Under) Expenditures and OFU and Prior Year Exp.	(59,288.83)	81,606.85	140,895.68
Expendicules and Oro and fillor rear Exp.			140,000,00
Fund Balance 7/1/83	213,371.81	213,371.81	
Fund Balance 6/30/84	154,082.98	294,978.66	140,895.68

# COMBINED BALANCE SHEET ALL FUNDS 1984

Amounts To Be Provided For Bond Payments:	Farm Animal Excise:  Forest Products Excise  Tax Liens Recievable:  Due From Commonwealth:  Due From Other Funds:  Departmental:	1983 1983 1981 1981 1980 1979	1984 1983 1982 1981 1980	Personal Property Taxes: 1984 1983 1982 1981 1980	<u>CASH:</u> Checking/Savinga Investments	<u>NESSER</u>
		19,224.83 6,408.76 5,130.91 1,280.19 1,765.18 151.81	107,587,70 39,870,88 12,763.65 3,681.03 44.45	5,997,79 4,972.31 1,310.48 1,216.91 311.43		GENERAL
594,727.20	297.00 297.41 2,374.16 1,675.99	33,961.68	163,947.71	13,808.92	378,364.33	
2,455.77					2,455.47	AGENCY AGENCY
25,225.55	3,290.04				21,935.51	CAPITAL
91,999.29	53,944.59				38,054.70	SPECIAL
56,645.15					56,645.15	SHIRTAGE
255,000.00						LONG TERM

# COMBINED BALANCE SHEET ALL FUNDS 1984

	FUND BALANCES: Reserved for Deficite Over Estimates State/County Overlay Surplus Reserved Unreserved	BONDS PAYABLE:	TAILINGS:	Exclase:  Hotor Vehicle Farm Animal Forest Products	REVENUES DEFERRED UNTIL COLLECTED:	OVERLATS RESERVED FOR ABATEMENT: 1984 1983 1982 1981 1980	PAYABLES: Warrants Withholdings Due to Other Funds	SZITITITYTT
	(25,016.03) 206.41 104,798.98 11,573.51 203,415.79			33,961.68 297.00 297.41	97 841 17	48,313.01 5,335.30 18,091.55 12,799.74 355.86	80,512,69 1,234,39 3,290,04	CENERAL
594,727.20			2,398.70	127,397.26		84,915.46	85,037.12	
2,455.47	2,340,49						114.98	YGENEY/
25, 225,55	25,225.55							CAPITAL
91,999.25	85,140.53						6,858.76	SPECIAL BEYENGE
52,645.15	52,645.15							REVENUE
255,000,00		255,000.00						TONG TEEM

# COMBINED STATEMENT OF ACTUAL/ESTIMATED REVENUES 1984

#### STATE

	Cherry Sheet Item	Estimated	Actual	Variance + (-)
A 6	Elderly Abatements	2,840.00		(2,840.00)
B 1	School Aid	506,546.00	506,546.00	
8	Transportation/Pupils	41,257.00	40,515.00	(742.00)
10	School Construction	43,733.00	43,732.81	(.19)
11	Transportation?Retarded	3,057.00	6,251.00	3,194.00
13	Tuition/State Wards	8,939.00	19,238.00	10,299.00
14	Tuition/Residential Students	44,014.00		(44,014.00)
23	Transportation/Mental Health		495.00	495.00
C 7	Veterans	1,538.00	2,981.21	1,443.21
8	Highway Construction	32,069.00	32,069.00	
10	Local Aid	210,136.00	210,094.00	(42.00)
11	Lottery	74,671.00	74,693.00	22.00
12	Highway Fund	34,867.00	34,867.00	
		<del></del>		
	Total State	1,003,667.00	971,482.02	(32,184.98)

#### REPORT OF TOWN ACCOUNTANT

#### LOCAL

	Assessors Recap Item	Estimated	Actual	Variance + (-)
1	Motor Vehicle Excises	103,053.00	125,034.91	21,981.91
2	Licenses/Permits	11,153.00	11,609.75	456.75
3	Fines	7,380.00	21,220.90	13,840.90
5	General Government	5,123.00	5,181.65	58.65
6	Protection-Persons/Property	212.00	1,144.00	932.00
9	Schools		251.52	251.52
10	Libraries	716.00	428.70	(287.30)
12	Cemeteries	5.00	177.00	172.00
13	Recreation	1,488.00	2,695.00	1,207.00
15	Farm Animal Excise		524.00	524.00
16	Interest	28,874.00	40,406.28	11,532.28
20	Miscellaneous:		4,605.38	4,605.38
	Dog Officer	501.00	462.55	(38.45)
	Council on Aging	1,068.00	1,121.00	53.00
	METCO	27,000.00	20,784.75	(6,215.25)
	Usage	1,011.00	564.63	(446.37)
	Telephone	20.00	47.40	27.40
	Sale of Town Property		14.00	14.00
	Total Local	187,604.00	236,273.42	48,669.42
	State	1,003,667.00	971,482.02	(32,184.98)
		1,191,271.00	1,207,755.44	16,484.44

# DETAIL OF CASH RECEIPTS GENERAL FUND 1984

TAXES:		
Real Estate:		
1984	1,885,357.58	
1983	138,912.11	
1982	14,952.98	
1981	7,901.80	
		2,047,124.47
Personal Property:		
1984	81,599.54	
1983	850.98	
		82,450.52
Excises:		
Motor Vehicle:	70 007 51	
1984	78,087.51	
1983	47,470.67	
1982	1,871.25	
1981	2.00	107 101 10
		127,431.43
Farm Animals:	504.00	
1984	524.00	524.00
		324.00
ECTIMATED DEVENUE.		
ESTIMATED REVENUE: State:		
School Aid	506,546.00	
Transportation:	300,340.00	
Pupils	40,515.00	
Retarded	6,251.00	
Mental Health	495.00	
Tuitions-State Wards	19,238.00	
School Construction	43,732.81	
Veterans	2,981.21	
Highway Construction	32,069.00	
Highways/General Fund	34,867.00	
Local Aid	210,094.00	
Lottery	74,693.00	
Hottery	,,,0,5,00	971,482.02
Local:		
Licenses/Permits	11,609.75	
Fines	21,220.90	
General Government	5,181.65	
Protection-Persons/Property	1,144.00	
School	251.52	
Library	428.70	
Cemeteries	177.00	
Recreation	2,695.00	
Interest:	- -	
Taxes and		
Investmentscombined	40,406.28	

#### REPORT OF TOWN ACCOUNTANT

Miscellaneous Aging/Council Dogs METCO Usage Telephone Sale/Town Property	4,605.16 1,121.00 462.55 20,784.75 564.63 47.40 14.00	110,714.29	
		,	3,339,726.73
OTHER FINANCING SOURCES:			
Revenue Sharing	100,254.93		
Library Aid	2,372.00	102,626.93	
		102,020.93	
AGENCY ACCOUNTS:			
Federal Tax Withholding	219,448.62		
State Tax Withholding	80,145.64		
County Retirement Withholding	31,031.81		
Blue Cross Withholding	56,234.21		
Life Insurance Withholding	955.28		
Charitable Deductions Withholding	53.00 897.88		
Union Dues	547.50		
Police Revolving	347.30	389,313.94	
		309,313.94	
PRIOR YEAR RECEIVABLES:			
State Tuitions/Residents	39,149.00		
		39,149.00	
ALL OTHER:			
Tailings	2,406.73		
Temporary Loans	1,350,000.00		
Trust & Agency	3,290.04		
Refunds/Tractor	8,262.22		
		1,363,958.99	
TOTAL CASH RECEIPTS:			5,234,775.59
7/1/83 BALANCE			136,021.32
			5,370,796.91
			-

# DETAIL OF CASH DISBURSEMENTS GENERAL FUND 1984

#### GENERAL TOWN GOVERNMENT:

Acc	countant:	
	Salary	4,254.00
	Clerical	1,419.00
	Expenses	285.00
Adv	visory Board:	
	Clerical	984.00
	Expenses	125.00
Воа	ard of Appeals:	245.61
Ass	sessors:	
	Salaries	3,072.00
	Clerical	6,199.73
	Expenses	1,890.00
	Data Processing	1,312.95
Bu	ilding Department:	
	Code Enforcement	500.00
	Inspectors	5,115.22
Ins	surance:	,
	Retirement	37,390.50 <sup>1</sup>
	Group Ins./Employees	52,065.69
	Property & Casualty	39,289.58
	Unemployment Comp.	1,005.49
La	₩:	
	General Expenses	1,500.00
	Town Counsel	9,038.45
	Town Prosecutor	2,686.00
P1	anning Board:	
	Clerical	1,387.00
	Expenses	108.99
Re	gistrars:	
	Salaries	395.00
	Election Expenses	1,759.03
	Street Lists	1,171.55
Se	lectmen:	
	Salaries	1,830.00
	Secretarial	11,890.92
	Clerical	4,089.45
	Expenses	1,865.41
	Legal Advertising	160.75
Ta	x Collector:	7 000 00
	Salary	7,300.00
	Expenses	2,950.00

#### REPORT OF TOWN ACCOUNTANT

Town Clerk:		
Salary	6,500.00	
Expenses	500.00	
Town Report:	2,000.00	
_		
Treasurer:		
Salary	7,299.76	
Expenses	1,414.65	
Payroll Service	2,300.00	
Certified Notes	115.00	
Short Term Interest	22,416.07	
Veterans' Benefits:	4,663.04	
		252 /2/ 2/
		250,494.84
GENERAL TOWN SERVICES:		
Academy Hall:	1,500.00	
Conservation Commission:	423.78	
Council on Aging:		
Director	5,512.00	
Expenses	1,974.00	
Sanitary Landfill Maint:	22,000.00	
Sanitary Landilli Maint:	22,000.00	
Dutch Elm Disease:	400.00	
	202 22	
Insect Pest Control:	292.00	
Library:		
Salaries	15,720.58	
Expenses	1,420.71	
Books & Periodicals	6,515.64	
noono d'idilonia	0,723.	
Memorial Day:	442.56	
	105 10	
Energy Conservation:	105.10	
Office Equipment:		
Maintenance	842.84	
Supplies	2,226.45	
Acquisitions	755.34	
Park & Recreation:		
Salaries	6,546.00	
Expenses	4,000.00	
Summer Program	8,068.03	
Capital Improvements	1,896.83	